

**Pecan Plantation Owner's Association
Consolidated Forecast
For the Year Ending October 31,2009**

Print Date 04/16/09
FY 2009

| | Actual November | Actual December | Actual January | Actual February | Actual March | April | May | June | July | August | Sept | Oct | Forecast Total | Budget | Variance |
|----------------------------|--------------------|--------------------|-------------------|--------------------|-----------------|----------|----------|----------|----------|----------|----------|----------|-------------------|-----------|-----------|
| Department Roads | | | | | | | | | | | | | | | |
| Revenue | 8,530 | 5,367 | 5,763 | 6,917 | (4,850) | 6,000 | 6,125 | 6,125 | 6,125 | 6,125 | 4,000 | 4,000 | 60,227 | 271,656 | (211,429) |
| Payroll & Related | (21,930) | (22,764) | (21,359) | (19,871) | (19,795) | (19,900) | (19,900) | (19,900) | (19,900) | (19,900) | (19,900) | (19,900) | (245,019) | (276,369) | 31,350 |
| Other Expenses | (5,624) | (4,349) | (3,089) | (2,607) | (7,940) | (5,845) | (6,085) | (4,695) | (4,795) | (3,785) | (4,235) | (4,135) | (57,184) | (60,620) | 3,436 |
| Departmental Income (Loss) | (19,024) | (21,746) | (18,685) | (15,561) | (32,585) | (19,745) | (19,860) | (18,470) | (18,570) | (17,560) | (20,135) | (20,035) | (241,976) | (65,333) | (176,643) |
| PPOA Corporate | | | | | | | | | | | | | | | |
| Assessment | 95,423 | 94,238 | 93,688 | 93,239 | 94,262 | 94,431 | 94,562 | 94,694 | 94,825 | 94,956 | 95,087 | 95,218 | 1,134,623 | 1,134,060 | 563 |
| Revenue | 10,765 | 12,776 | 7,115 | 10,192 | 14,831 | 10,000 | 11,000 | 12,000 | 12,000 | 10,000 | 10,000 | 10,000 | 130,679 | 205,224 | (74,545) |
| Payroll & Related | (33,497) | (34,669) | (35,837) | (31,614) | (35,535) | (36,017) | (32,000) | (32,000) | (32,000) | (32,000) | (32,000) | (32,000) | (399,169) | (448,123) | 48,954 |
| Other Expenses | (24,940) | (23,905) | (14,086) | (45,217) | (13,954) | (26,000) | (21,105) | (20,132) | (15,958) | (15,994) | (21,710) | (16,414) | (259,415) | (232,552) | (26,863) |
| Departmental Income (Loss) | 47,751 | 48,440 | 50,880 | 26,600 | 59,604 | 42,414 | 52,457 | 54,562 | 58,867 | 56,962 | 51,377 | 56,804 | 606,718 | 658,608 | (51,891) |
| ACC | | | | | | | | | | | | | | | |
| Revenue | 85 | 55 | 440 | 110 | 110 | 320 | 125 | 345 | 155 | 155 | 155 | 155 | 2,210 | 3,010 | (800) |
| Cost of Sales | (19) | (57) | (152) | 19 | (76) | (140) | - | (140) | (35) | (35) | (35) | (35) | (705) | (1,120) | 415 |
| Payroll & Related | (3,916) | (3,886) | (4,145) | (3,378) | (3,891) | (3,900) | (3,900) | (3,900) | (3,900) | (3,900) | (3,900) | (3,900) | (46,516) | (51,818) | 5,302 |
| Other Expenses | (31) | (26) | - | (23) | (269) | (125) | (145) | (70) | (70) | (120) | (95) | (70) | (1,044) | (1,800) | 756 |
| Departmental Income (Loss) | (3,881) | (3,914) | (3,857) | (3,272) | (4,126) | (3,845) | (3,920) | (3,765) | (3,850) | (3,900) | (3,875) | (3,850) | (46,055) | (51,728) | 5,673 |
| Security | | | | | | | | | | | | | | | |
| Revenue | 3,675 | 5,075 | 6,765 | 6,969 | 7,720 | 7,600 | 7,000 | 7,700 | 7,000 | 7,750 | 5,400 | 4,350 | 77,004 | 81,684 | (4,680) |
| Payroll & Related | (37,419) | (39,102) | (38,864) | (29,742) | (32,077) | (32,200) | (33,000) | (34,800) | (34,800) | (34,800) | (33,200) | (32,200) | (412,204) | (469,623) | 57,419 |
| Other Expenses | (5,069) | (5,259) | (4,708) | (4,563) | (4,837) | (5,610) | (5,765) | (5,165) | (6,105) | (5,165) | (5,465) | (5,515) | (63,226) | (91,647) | 28,421 |
| Departmental Income (Loss) | (38,813) | (39,286) | (36,807) | (27,336) | (29,194) | (30,210) | (31,765) | (32,265) | (33,905) | (32,215) | (33,265) | (33,365) | (398,426) | (479,586) | 81,160 |
| Communications | | | | | | | | | | | | | | | |
| Revenue | 12,953 | 13,455 | 14,503 | 14,091 | 14,477 | 14,313 | 14,012 | 13,812 | 14,028 | 14,039 | 13,839 | 13,951 | 167,474 | 167,871 | (397) |
| Payroll & Related | (9,235) | (9,546) | (9,739) | (8,821) | (9,491) | (9,603) | (9,603) | (9,603) | (9,603) | (9,603) | (9,608) | (9,779) | (114,236) | (114,355) | 119 |
| Other Expenses | (9,260) | (10,119) | (9,150) | (10,055) | (9,207) | (10,971) | (10,971) | (10,971) | (10,971) | (10,971) | (10,971) | (10,971) | (124,585) | (130,084) | 5,499 |
| Departmental Income (Loss) | (5,542) | (6,210) | (4,386) | (4,785) | (4,221) | (6,261) | (6,562) | (6,762) | (6,546) | (6,535) | (6,739) | (6,798) | (71,347) | (76,567) | 5,220 |
| Food & Beverage | | | | | | | | | | | | | | | |
| Revenue | 77,721 | 91,310 | 62,300 | 59,879 | 68,926 | 85,327 | 108,147 | 101,658 | 102,351 | 88,100 | 86,682 | 79,588 | 1,011,989 | 1,059,343 | (47,354) |
| Cost of Sales | (37,831) | (30,635) | (29,814) | (26,088) | (26,523) | (35,837) | (45,434) | (42,696) | (42,987) | (37,002) | (36,408) | (33,418) | (424,673) | (457,962) | 33,289 |
| Payroll & Related | (38,768) | (45,812) | (42,132) | (37,668) | (39,812) | (42,020) | (44,542) | (46,528) | (46,299) | (45,810) | (43,849) | (42,259) | (515,499) | (538,642) | 23,143 |
| Other Expenses | (9,551) | (15,847) | (10,476) | (7,641) | (7,414) | (12,369) | (14,972) | (13,936) | (14,698) | (12,251) | (14,580) | (12,368) | (146,103) | (165,856) | 19,753 |
| Departmental Income (Loss) | (8,429) | (984) | (20,122) | (11,518) | (4,823) | (4,899) | 3,199 | (1,502) | (1,633) | (6,963) | (8,155) | (8,457) | (74,286) | (103,117) | 28,831 |
| Inn | | | | | | | | | | | | | | | |
| Revenue | 8,671 | 11,655 | 4,808 | 5,313 | 7,648 | 10,468 | 11,418 | 11,515 | 11,515 | 11,150 | 13,268 | 13,268 | 120,697 | 126,469 | (5,772) |
| Payroll & Related | (13,616) | (14,860) | (16,899) | (14,201) | (12,912) | (13,529) | (13,882) | (13,690) | (13,882) | (13,882) | (13,690) | (14,115) | (169,159) | (164,506) | (4,653) |
| Other Expenses | (1,862) | (2,677) | (1,010) | (762) | (2,043) | (1,887) | (1,522) | (1,522) | (1,772) | (1,471) | (1,725) | (1,725) | (19,977) | (20,391) | 414 |
| Departmental Income (Loss) | (6,807) | (5,882) | (13,101) | (9,650) | (7,307) | (4,947) | (3,986) | (3,697) | (4,139) | (4,203) | (2,147) | (2,572) | (68,439) | (58,428) | (10,010) |

**Pecan Plantation Owner's Association
Consolidated Forecast
For the Year Ending October 31,2009**

Print Date 04/16/09
FY 2009

| Department | Actual November | Actual December | Actual January | Actual February | Actual March | April | May | June | July | August | Sept | Oct | Forecast Total | Budget | Variance |
|-----------------------------------|--------------------|--------------------|-------------------|--------------------|-----------------|--------------|---------------|--------------|--------------|--------------|--------------|---------------|-------------------|--------------|--------------|
| PPCC Corporate | | | | | | | | | | | | | | | |
| Assessment | 134,981 | 135,358 | 135,453 | 135,122 | 135,122 | 135,889 | 136,078 | 136,266 | 136,455 | 136,644 | 136,833 | 137,022 | 1,631,222 | 1,631,940 | (718) |
| Revenue | 4,711 | 5,500 | 7,488 | 3,357 | 9,928 | 5,450 | 5,457 | 6,213 | 5,489 | 5,476 | 6,233 | 5,488 | 70,771 | 69,235 | 1,536 |
| Payroll & Related | (23,120) | (27,787) | (26,266) | (25,058) | (27,674) | (25,630) | (25,630) | (24,630) | (24,630) | (24,630) | (24,630) | (24,630) | (304,315) | (312,513) | 8,198 |
| Other Expenses | (23,432) | (30,909) | (29,611) | (26,513) | (23,687) | (23,741) | (23,599) | (31,826) | (29,325) | (28,365) | (29,103) | (28,467) | (328,578) | (341,698) | 13,120 |
| Departmental Income (Loss) | 93,140 | 82,162 | 87,064 | 86,908 | 93,689 | 91,968 | 92,306 | 86,023 | 87,969 | 89,125 | 89,333 | 89,413 | 1,069,100 | 1,046,963 | 22,137 |
| PPCC Member Services | | | | | | | | | | | | | | | |
| Other Expenses | (4,026) | (6,218) | (7,226) | (4,467) | (6,680) | (5,000) | (6,616) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (65,233) | (42,203) | (23,030) |
| Departmental Income (Loss) | (4,026) | (6,218) | (7,226) | (4,467) | (6,680) | (5,000) | (6,616) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (65,233) | (42,203) | (23,030) |
| Stables | | | | | | | | | | | | | | | |
| Revenue | 4,000 | 4,000 | 4,000 | 4,000 | 4,180 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 51,680 | 43,200 | 8,480 |
| Payroll & Related | (215) | (215) | (221) | (221) | (221) | (220) | (220) | (220) | (220) | (220) | (220) | (220) | (2,633) | (2,640) | 7 |
| Other Expenses | (1,329) | (1,412) | (2,547) | (1,638) | (2,806) | (1,661) | (1,661) | (1,661) | (1,661) | (1,661) | (1,661) | (1,661) | (21,359) | (19,932) | (1,427) |
| Departmental Income (Loss) | 2,456 | 2,373 | 1,232 | 2,141 | 1,153 | 2,619 | 2,619 | 2,619 | 2,619 | 2,619 | 2,619 | 2,619 | 27,688 | 20,628 | 7,060 |
| Sports & Recreation | | | | | | | | | | | | | | | |
| Revenue | 969 | 2,362 | 794 | 1,074 | 805 | 800 | 860 | 3,185 | 3,185 | 1,030 | 805 | 685 | 16,554 | 13,675 | 2,879 |
| Payroll & Related | (13,213) | (13,813) | (13,780) | (12,079) | (13,264) | (13,999) | (16,188) | (23,768) | (23,768) | (22,763) | (15,887) | (14,167) | (196,689) | (220,055) | 23,366 |
| Other Expenses | (5,073) | (10,285) | (10,156) | (5,029) | (5,839) | (9,767) | (8,909) | (8,484) | (9,114) | (9,859) | (8,259) | (9,314) | (100,088) | (96,344) | (3,744) |
| Departmental Income (Loss) | (17,317) | (21,736) | (23,142) | (16,034) | (18,298) | (22,966) | (24,237) | (29,067) | (29,697) | (31,592) | (23,341) | (22,796) | (280,223) | (302,724) | 22,501 |
| Facility Maintenance | | | | | | | | | | | | | | | |
| Payroll & Related | (4,538) | (4,676) | (1,341) | (3,907) | (3,729) | (4,000) | (4,000) | (4,000) | (4,000) | (4,000) | (4,000) | (4,000) | (46,191) | (94,556) | 48,365 |
| Other Expenses | (5,387) | (3,283) | (12,264) | (6,273) | (5,608) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (67,815) | (92,538) | 24,723 |
| Departmental Income (Loss) | (9,925) | (7,959) | (13,605) | (10,180) | (9,337) | (9,000) | (9,000) | (9,000) | (9,000) | (9,000) | (9,000) | (9,000) | (114,006) | (187,094) | 73,088 |
| Pro Shop | | | | | | | | | | | | | | | |
| Revenue | 39,129 | 59,570 | 33,710 | 36,424 | 38,653 | 46,540 | 52,869 | 43,962 | 50,105 | 45,020 | 54,392 | 48,210 | 548,584 | 551,230 | (2,646) |
| Cost of Sales | (9,665) | (30,552) | (9,785) | (11,360) | (13,342) | (15,252) | (14,760) | (9,840) | (13,530) | (12,915) | (18,860) | (13,530) | (173,391) | (172,118) | (1,273) |
| Payroll & Related | (13,285) | (14,092) | (13,765) | (12,299) | (13,771) | (14,451) | (14,256) | (14,884) | (14,900) | (14,900) | (14,900) | (14,900) | (170,403) | (175,982) | 5,579 |
| Other Expenses | (4,802) | (3,354) | (5,219) | (4,148) | (2,632) | (4,977) | (3,526) | (3,274) | (3,136) | (5,505) | (3,401) | (2,956) | (46,929) | (55,227) | 8,298 |
| Departmental Income (Loss) | 11,377 | 11,572 | 4,941 | 8,617 | 8,908 | 11,860 | 20,327 | 15,964 | 18,540 | 11,700 | 17,231 | 16,825 | 157,861 | 147,902 | 9,959 |
| Golf Course | | | | | | | | | | | | | | | |
| Payroll & Related | (26,398) | (25,944) | (22,364) | (21,904) | (22,031) | (25,600) | (25,600) | (25,600) | (25,600) | (25,600) | (25,600) | (25,600) | (297,841) | (345,621) | 47,780 |
| Other Expenses | (12,874) | (8,522) | (11,039) | (15,262) | (15,929) | (18,831) | (20,143) | (15,661) | (22,471) | (19,511) | (15,077) | (15,077) | (190,397) | (214,550) | 24,153 |
| Departmental Income (Loss) | (39,272) | (34,466) | (33,403) | (37,166) | (37,960) | (44,431) | (45,743) | (41,261) | (48,071) | (45,111) | (40,677) | (40,677) | (488,238) | (560,171) | 71,933 |
| Marina | | | | | | | | | | | | | | | |
| Revenue | 26,695 | 21,107 | 22,336 | 23,172 | 30,681 | 30,600 | 30,600 | 31,600 | 31,600 | 31,600 | 26,374 | 25,286 | 331,652 | 708,706 | (377,054) |
| Cost of Sales | (16,284) | (18,950) | (12,041) | (11,909) | (17,268) | (17,800) | (17,800) | (19,276) | (19,276) | (19,276) | (14,000) | (15,425) | (199,305) | (521,171) | 321,866 |
| Payroll & Related | (7,625) | (7,952) | (7,921) | (6,437) | (7,906) | (7,343) | (8,041) | (7,950) | (8,144) | (8,144) | (8,052) | (7,906) | (93,421) | (93,063) | (357) |
| Other Expenses | (3,019) | (3,033) | (3,159) | (3,699) | (5,620) | (3,388) | (3,333) | (3,093) | (3,500) | (3,500) | (3,019) | (3,500) | (41,863) | (37,146) | (4,717) |
| Departmental Income (Loss) | (233) | (8,828) | (785) | 1,127 | (113) | 2,069 | 1,426 | 1,281 | 680 | 680 | 1,303 | (1,544) | (2,937) | 57,325 | (60,262) |
| Departmental Income (Loss) | 1,455 | (12,682) | (31,002) | (14,576) | 8,710 | (374) | 20,645 | 9,660 | 8,264 | (993) | 9,529 | 11,566 | 10,201 | 4,475 | 5,727 |