

Pecan Plantation Owners Association
For the Month and the Eight Months Ending June 30, 2009

Current Month		
Actual	Budget	Over(Under) Budget
229,101	230,960	(1,859)
253,467	308,427	(54,960)
482,568	539,387	(56,819)
85,761	112,243	26,482
396,807	427,144	(30,337)
247,726	293,258	(45,532)
10,648	6,250	4,398
10,749	10,796	(47)
0	0	0
27,789	27,726	63
11,902	15,307	(3,405)
64,912	75,054	(10,142)
373,726	428,391	(54,665)
23,081	(1,247)	24,328

Current Month		
Actual	Budget	Over(Under) Budget
(3,934)	(4,292)	358
(5,003)	(6,762)	1,759
(2,914)	(3,504)	590
(30,015)	(34,675)	4,660
6,118	5,525	593
(3,346)	(2,066)	(1,280)
(14,569)	(3,253)	(11,316)
(5,717)	(4,736)	(981)
(31,109)	(37,681)	6,572
2,063	2,119	(56)
(25,186)	(36,151)	10,965
147,932	139,953	7,979
(11,239)	(15,724)	4,485
23,081	(1,247)	24,328

Current Month
2,059,910
54,710
74,560
5,871
0
\$2,045,931

Year to Date			
Actual	Budget	Over(Under) Budget	
Operating Revenues			
Operations Assessment	1,836,732	1,838,960	(2,228)
Operating Departments	1,732,807	2,141,968	(409,161)
Total Operating Revenues	3,569,539	3,980,928	(411,389)
Cost of Goods Sold			
Operating Departments	537,082	732,350	195,268
Gross Operating Profit	3,032,457	3,248,578	(216,121)
Operating Expenses			
Labor, Taxes & Benefits	1,964,951	2,171,910	(206,959)
Legal & Accounting	102,724	71,000	31,724
Insurance	87,138	86,368	770
Real Estate Taxes	4,540	5,000	(460)
Utilities	222,211	208,579	13,632
Administrative & General	93,378	97,907	(4,529)
Operating Departments	505,421	599,114	(93,693)
Total Operating Expenses	2,980,363	3,239,878	(259,515)
Net Income Before Depreciation	52,094	8,700	43,394

Statement of Departmental Profit (Loss)			
	Actual	Budget	Over(Under) Budget
ACC	(30,878)	(34,076)	3,198
Communications	(40,604)	(49,684)	9,080
Food & Beverage	(41,560)	(70,180)	28,620
Golf	(215,780)	(271,556)	55,776
Marina	7,391	35,511	(28,120)
Membership Services	(40,120)	(31,438)	(8,682)
Roads & Grounds	(148,358)	(49,698)	(98,660)
Inn	(50,227)	(41,009)	(9,218)
Security	(258,828)	(317,218)	58,390
Stables	15,134	12,152	2,982
Sports & Recreation	(156,791)	(181,403)	24,612
Administrative & General	1,090,903	1,130,371	(39,468)
Facility Maintenance	(78,188)	(123,072)	44,884
Departmental Income (Loss)	52,094	8,700	43,394

Reserve-Replacement Cash		Year to Date	
Beginning Bal. Cash & Cash Equivalents		2,092,969	
Fund Assessment Payments Received		373,299	
Less Payments		451,783	
Interest Earned		31,603	
Service Charges, Fees & Other Exp		157	
Ending R&R Cash Account Balance		\$2,045,931	
Less: Committed not Disbursed		490,101	
Plus: Road & Bridge Receivable + Interest		334,762	
Net Cash & Cash Equivalents		\$1,890,592	

**Pecan Plantation Owner's Association
Consolidated Forecast
For the Year Ending October 31, 2009**

Print Date: 07/20/09

FY 2009

Department	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	July	August	Sept	Oct	Forecast	Budget	Variance
	November	December	January	February	March	April	May	June					Total		
Roads															
Revenue	8,530	5,367	5,763	6,917	(4,850)	10,655	7,872	7,958	6,125	6,125	4,000	4,000	68,462	271,656	(203,194)
Payroll & Related	(21,930)	(22,764)	(21,359)	(19,871)	(19,795)	(18,426)	(18,001)	(18,528)	(19,900)	(19,900)	(19,900)	(19,900)	(240,274)	(276,369)	36,095
Other Expenses	(5,624)	(4,349)	(3,089)	(2,607)	(7,940)	(3,045)	(5,239)	(4,000)	(6,800)	(8,800)	(5,800)	(5,800)	(63,093)	(60,620)	(2,473)
Departmental Income (Loss)	(19,024)	(21,746)	(18,685)	(15,561)	(32,585)	(10,816)	(15,368)	(14,570)	(20,579)	(22,575)	(21,700)	(21,700)	(234,905)	(65,333)	(169,572)
PPOA Corporate															
Assessment	95,423	94,238	93,688	93,239	94,262	93,997	94,293	93,931	94,825	94,956	95,087	95,218	1,133,147	1,134,060	(913)
Revenue	10,765	12,776	7,115	10,192	14,831	3,041	11,937	17,874	9,000	9,000	9,000	9,000	130,531	205,224	(74,693)
Payroll & Related	(33,497)	(34,669)	(35,837)	(31,614)	(35,535)	(35,052)	(29,214)	(29,402)	(33,340)	(33,340)	(33,340)	(33,340)	(398,180)	(448,123)	49,943
Other Expenses	(24,940)	(23,905)	(14,086)	(45,217)	(13,954)	(39,703)	(22,646)	(24,332)	(17,958)	(17,994)	(23,710)	(18,414)	(286,859)	(232,552)	(54,307)
Departmental Income (Loss)	47,751	48,448	50,880	26,600	59,604	28,273	54,370	58,071	52,527	52,622	47,037	52,464	578,639	658,608	(79,969)
ACC															
Revenue	85	55	440	110	110	165	55		155	155	155	155	1,640	3,010	(1,370)
Cost of Sales	(19)	(57)	(152)	19	(76)	(38)	(38)		(35)	(35)	(35)	(35)	(501)	(1,120)	619
Payroll & Related	(3,916)	(3,886)	(4,145)	(3,378)	(3,891)	(3,771)	(4,193)	(3,899)	(3,900)	(3,900)	(3,900)	(3,900)	(46,679)	(51,818)	5,139
Other Expenses	(31)	(26)	-	(23)	(269)	(49)	(26)	(34)	(70)	(120)	(95)	(70)	(813)	(1,800)	987
Departmental Income (Loss)	(3,881)	(3,914)	(3,567)	(3,272)	(4,126)	(3,693)	(4,202)	(3,933)	(3,850)	(3,900)	(3,875)	(3,850)	(46,353)	(51,728)	5,375
Security															
Revenue	3,675	5,075	6,755	6,969	7,720	11,400	6,402	6,370	7,000	7,750	5,400	4,350	78,876	81,684	(2,808)
Payroll & Related	(37,419)	(39,102)	(38,864)	(29,742)	(32,077)	(31,381)	(32,246)	(32,840)	(34,800)	(34,800)	(33,200)	(32,200)	(408,671)	(469,623)	60,952
Other Expenses	(5,069)	(5,259)	(4,703)	(4,563)	(4,837)	(5,555)	(4,804)	(4,639)	(6,105)	(5,165)	(5,465)	(5,515)	(61,784)	(91,647)	29,863
Departmental Income (Loss)	(38,813)	(39,286)	(36,812)	(27,336)	(29,194)	(25,536)	(30,648)	(31,109)	(33,905)	(32,215)	(33,265)	(33,365)	(391,579)	(479,586)	88,007
Communications															
Revenue	12,953	13,455	14,503	14,091	14,477	14,218	13,733	14,546	14,028	14,039	13,839	13,951	167,834	167,871	(38)
Payroll & Related	(9,235)	(9,546)	(9,739)	(8,821)	(9,491)	(9,235)	(9,536)	(9,235)	(9,603)	(9,603)	(9,608)	(9,779)	(113,432)	(114,355)	923
Other Expenses	(9,260)	(10,119)	(9,150)	(10,055)	(9,207)	(10,030)	(9,606)	(10,314)	(11,271)	(12,471)	(10,971)	(10,971)	(123,423)	(130,084)	6,661
Departmental Income (Loss)	(5,542)	(6,210)	(4,386)	(4,785)	(4,221)	(5,047)	(5,408)	(5,003)	(6,846)	(8,035)	(6,739)	(6,798)	(69,021)	(76,567)	7,546
Food & Beverage															
Revenue	77,721	91,310	62,300	59,879	68,926	85,016	106,936	82,028	102,351	80,100	86,682	79,588	982,837	1,059,343	(76,506)
Cost of Sales	(37,891)	(30,835)	(29,844)	(26,088)	(26,523)	(32,154)	(41,670)	(31,137)	(42,987)	(37,002)	(36,408)	(33,418)	(405,667)	(457,962)	52,295
Payroll & Related	(35,766)	(45,812)	(42,132)	(37,668)	(39,812)	(43,105)	(44,519)	(44,733)	(46,299)	(45,810)	(43,849)	(42,259)	(514,766)	(538,642)	23,876
Other Expenses	(9,551)	(15,847)	(10,476)	(7,641)	(7,414)	(9,692)	(13,584)	(9,072)	(14,698)	(12,251)	(14,580)	(12,368)	(137,174)	(165,856)	28,682
Departmental Income (Loss)	(8,429)	(984)	(20,122)	(11,518)	(4,823)	65	7,163	(2,014)	(1,633)	(14,963)	(8,155)	(8,457)	(74,770)	(103,117)	28,347
Inn															
Revenue	8,671	11,665	4,808	5,313	7,648	13,026	15,045	9,835	11,515	11,150	13,268	13,268	125,202	126,469	(1,267)
Payroll & Related	(13,616)	(14,850)	(16,899)	(14,201)	(12,912)	(13,324)	(12,912)	(14,150)	(13,882)	(13,882)	(13,690)	(14,115)	(168,444)	(164,506)	(3,937)
Other Expenses	(1,862)	(2,677)	(1,010)	(762)	(2,043)	(1,649)	(1,951)	(1,401)	(1,772)	(1,471)	(1,725)	(1,725)	(20,048)	(20,391)	343
Departmental Income (Loss)	(6,807)	(5,982)	(13,101)	(9,650)	(7,307)	(1,947)	182	(5,716)	(4,139)	(4,203)	(2,147)	(2,572)	(63,290)	(58,428)	(4,861)

**Pecan Plantation Owner's Association
Consolidated Forecast
For the Year Ending October 31, 2009**

Print Date: 07/20/09

FY 2009

Department	Actual November	Actual December	Actual January	Actual February	Actual March	Actual April	Actual May	Actual June	July	August	Sept	Oct	Forecast Total	Budget	Variance
PPCC Corporate															
Assessment Revenue	134,981	135,358	135,453	135,122	135,122	135,122	137,343	135,169	136,456	136,644	136,833	137,022	1,630,624	1,631,940	(1,316)
Payroll & Related	4,711	5,500	7,488	3,357	9,928	5,513	7,626	5,015	5,469	5,476	6,233	5,488	71,804	69,235	2,570
Other Expenses	(23,120)	(27,787)	(26,269)	(25,058)	(27,674)	(27,758)	(24,441)	(24,163)	(25,890)	(25,890)	(25,890)	(25,890)	(309,827)	(312,513)	2,686
Departmental Income (Loss)	(23,432)	(30,909)	(29,811)	(26,513)	(23,687)	(23,042)	(26,270)	(26,162)	(29,325)	(28,365)	(29,103)	(28,467)	(324,886)	(341,698)	16,812
	93,140	82,162	87,064	86,908	93,689	89,835	94,258	89,859	86,709	87,865	88,073	88,153	1,067,715	1,046,963	20,752
PPCC Member Services															
Other Expenses	(4,026)	(6,218)	(7,226)	(4,467)	(6,680)	(3,182)	(4,975)	(3,346)	(5,000)	(5,000)	(5,000)	(5,000)	(60,120)	(42,203)	(17,917)
Departmental Income (Loss)	(4,026)	(6,218)	(7,226)	(4,467)	(6,680)	(3,182)	(4,975)	(3,346)	(5,000)	(5,000)	(5,000)	(5,000)	(60,120)	(42,203)	(17,917)
Stables															
Revenue	4,000	4,000	4,000	4,000	4,180	4,473	4,102	3,960	4,400	4,400	4,400	4,400	50,315	43,200	7,115
Payroll & Related	(215)	(215)	(221)	(221)	(221)	(215)	(215)	(215)	(215)	(215)	(215)	(215)	(2,598)	(2,640)	42
Other Expenses	(1,329)	(1,412)	(2,547)	(1,638)	(2,806)	(2,581)	(1,548)	(1,681)	(1,661)	(1,661)	(1,661)	(1,661)	(22,486)	(19,932)	(2,554)
Departmental Income (Loss)	2,456	2,373	1,232	2,141	1,153	1,377	2,339	2,064	2,524	2,524	2,524	2,524	25,231	20,628	4,603
Sports & Recreation															
Revenue	969	2,362	794	1,074	805	1,168	986	3,081	3,185	1,030	805	685	16,922	13,675	3,247
Payroll & Related	(13,213)	(13,813)	(13,780)	(12,079)	(13,264)	(12,562)	(13,673)	(21,973)	(25,768)	(24,763)	(17,887)	(16,167)	(198,942)	(220,055)	21,113
Other Expenses	(5,073)	(10,285)	(10,156)	(5,029)	(5,839)	(4,965)	(6,029)	(6,274)	(9,114)	(9,859)	(8,259)	(9,314)	(90,196)	(96,344)	6,148
Departmental Income (Loss)	(17,317)	(21,736)	(23,142)	(16,034)	(18,298)	(16,361)	(18,716)	(25,186)	(31,697)	(33,592)	(25,341)	(24,796)	(272,216)	(302,724)	30,508
Facility Maintenance															
Payroll & Related	(4,538)	(4,676)	(1,341)	(3,907)	(3,729)	(3,589)	(2,869)	(3,127)	(4,000)	(4,000)	(4,000)	(4,000)	(43,776)	(94,566)	50,790
Other Expenses	(5,387)	(3,283)	(12,264)	(6,273)	(5,608)	(4,956)	(4,528)	(8,112)	(6,500)	(8,500)	(6,500)	(6,500)	(78,410)	(92,538)	14,128
Departmental Income (Loss)	(9,925)	(7,959)	(13,605)	(10,180)	(9,337)	(8,544)	(7,397)	(11,239)	(10,500)	(12,500)	(10,500)	(10,500)	(122,186)	(187,094)	64,908
Pro Shop															
Revenue	39,129	59,570	39,710	36,424	38,658	45,556	57,560	45,105	50,105	45,020	54,392	48,210	553,434	551,230	2,204
Cost of Sales	(9,665)	(30,562)	(9,785)	(11,360)	(13,342)	(9,782)	(15,065)	(14,622)	(13,530)	(12,915)	(18,860)	(13,530)	(173,008)	(172,118)	(890)
Payroll & Related	(13,285)	(14,092)	(13,766)	(12,299)	(13,771)	(13,522)	(13,883)	(13,757)	(14,000)	(14,000)	(14,000)	(14,000)	(164,354)	(175,982)	11,628
Other Expenses	(4,802)	(3,354)	(5,219)	(4,148)	(2,532)	(3,626)	(2,395)	(4,955)	(3,136)	(5,505)	(6,401)	(2,956)	(49,328)	(55,227)	5,899
Departmental Income (Loss)	11,377	11,572	4,941	8,617	8,998	18,426	26,237	11,771	19,440	12,600	15,131	17,725	166,744	147,902	18,842
Golf Course															
Payroll & Related	(26,398)	(26,944)	(22,364)	(21,904)	(22,031)	(24,069)	(25,057)	(24,016)	(25,600)	(25,600)	(25,600)	(25,600)	(294,183)	(345,621)	51,438
Other Expenses	(12,874)	(8,522)	(11,039)	(15,282)	(15,929)	(22,984)	(21,466)	(17,769)	(22,471)	(19,511)	(15,077)	(15,077)	(197,981)	(214,550)	16,569
Departmental Income (Loss)	(39,272)	(34,466)	(33,403)	(37,186)	(37,960)	(47,053)	(46,523)	(41,785)	(48,071)	(45,111)	(40,677)	(40,677)	(492,164)	(560,171)	68,007
Marina															
Revenue	26,695	21,107	22,336	23,172	30,681	32,777	49,314	57,714	31,600	31,600	26,374	25,286	378,657	708,706	(330,049)
Cost of Sales	(18,284)	(18,950)	(12,041)	(11,909)	(17,288)	(19,733)	(30,509)	(40,002)	(19,276)	(19,276)	(14,000)	(15,425)	(234,673)	(521,171)	286,498
Payroll & Related	(7,625)	(7,952)	(7,921)	(6,437)	(7,806)	(7,428)	(7,208)	(7,686)	(8,144)	(8,144)	(8,052)	(7,906)	(92,409)	(93,063)	654
Other Expenses	(3,019)	(3,033)	(3,159)	(3,699)	(5,620)	(3,761)	(3,348)	(3,909)	(3,500)	(3,500)	(3,019)	(3,500)	(43,067)	(37,146)	(5,921)
Departmental Income (Loss)	(233)	(8,628)	(785)	1,127	(113)	1,855	8,249	6,117	680	680	1,303	(1,544)	8,508	57,325	(48,817)
Departmental Income (Loss)	1,455	(12,682)	(31,002)	(14,576)	8,710	17,552	59,581	23,681	(4,337)	(25,804)	(3,331)	1,606	20,233	4,475	15,759

Total Assessment Rev	2,763,771	2,766,000	(2,229)
Total Departmental Rev	2,628,514	3,301,302	(674,789)
Cost of Sales	(813,849)	(1,152,371)	338,523
Payroll & Related	(2,996,535)	(3,307,867)	311,333
Other Expenses	(1,559,668)	(1,602,589)	42,921
Net Income (Loss)	20,233	4,475	15,759